990 **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

20**21**

Department of the Treasury Internal Revenue Service ▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| | For the | e 2021 calend | dar year, or tax year beginning ${ m Jul} \ 1$, 2021, and ending | j Ju | n 30 | , 20 22 |
|--------------------------------|----------------|----------------|--|--------------------|----------------|--------------------------------|
| В | | f applicable: | C Name of organization Asheville Art Museum Association, | | | oyer identification number |
| П | | s change | Doing business as | | 56-60 | 060776 |
| $\bar{\sqcap}$ | Name c | ŭ l | Number and street (or P.O. box if mail is not delivered to street address) | oom/suite | E Teleph | none number |
| $\bar{\sqcap}$ | Initial re | · · | PO Box 1717 | | (828 |)253-3227 |
| $\overline{\sqcap}$ | | urn/terminated | City or town, state or province, country, and ZIP or foreign postal code | | - | · |
| $\overline{\sqcap}$ | Amende | ed return | Asheville, NC 28802-1717 | | G Gross | receipts \$3,480,375. |
| $\overline{\sqcap}$ | | tion pending | F Name and address of principal officer: | H(a) Is this a gro | | or subordinates? Yes No |
| | • • | | Karen Praytor, PO Box 1717, Asheville, NC 2880 | 1 | | es included? Yes No |
| ı | Tax-exe | empt status: | X 501(c)(3) | | ttach a li | st. See instructions. |
| J | Website | e: ► www.a | shevilleart.org | H(c) Group ex | emption | number ▶ |
| K | | | Corporation ☐ Trust ☐ Association ☐ Other ► L Year of forma | tion: 1948 | M State | of legal domicile: NC |
| Р | art I | Summai | y <u>.</u> | ' | | |
| | 1 | Briefly des | cribe the organization's mission or most significant activities: The miss | ion of the Ashev | ille Art | Museum Association, Inc. |
| e | | | ngage, enlighten and inspire individuals and e | | | - |
| Activities & Governance | | | y through dynamic experiences in American Art of | | and 2 | 1st centuries. |
| Jerr | 2 | | box ▶ ☐ if the organization discontinued its operations or disposed | | | |
| 9 | 3 | Number of | voting members of the governing body (Part VI, line 1a) | | 3 | 15 |
| જ | 4 | Number of | independent voting members of the governing body (Part VI, line 1b) | | 4 | 14 |
| ties | 5 | Total numb | per of individuals employed in calendar year 2021 (Part V, line 2a) . | | 5 | 67 |
| Ęį | 6 | Total numb | per of volunteers (estimate if necessary) | | 6 | 125 |
| Ac | 7a | Total unrela | ated business revenue from Part VIII, column (C), line 12 | | 7a | 0. |
| | b | Net unrelat | ed business taxable income from Form 990-T, Part I, line 11 | | 7b | 0. |
| | | | | Prior Year | | Current Year |
| Ф | 8 | Contribution | ns and grants (Part VIII, line 1h) | 8,008, | 060. | 1,345,630. |
| Revenue | 9 | Program se | ervice revenue (Part VIII, line 2g) | 652, | 005. | 945,564. |
| ě | 10 | Investment | income (Part VIII, column (A), lines 3, 4, and 7d) | 34, | 195. | 708,369. |
| ш | 11 | Other rever | nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 116, | 032. | 167,444. |
| | 12 | Total reven | ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 8,810, | 292. | 3,167,007. |
| | 13 | | similar amounts paid (Part IX, column (A), lines 1–3) | | | 29,533. |
| | 14 | Benefits pa | aid to or for members (Part IX, column (A), line 4) | | | |
| S | 15 | Salaries, ot | her compensation, employee benefits (Part IX, column (A), lines 5-10) | 1,068, | 207. | 1,264,980. |
| Expenses | 16a | Profession | al fundraising fees (Part IX, column (A), line 11e) | | | |
| xbe | b | Total fundr | aising expenses (Part IX, column (D), line 25) ▶111,605. | | | |
| Ш | 17 | Other expe | nses (Part IX, column (A), lines 11a-11d, 11f-24e) | 1,543, | 408. | 1,599,916. |
| | 18 | | nses. Add lines 13–17 (must equal Part IX, column (A), line 25) | 2,611, | 615. | 2,894,429. |
| | 19 | Revenue le | ss expenses. Subtract line 18 from line 12 | 6,198, | 677. | 272,578. |
| Net Assets or Fund Balances | | | | Beginning of Curre | ent Year | End of Year |
| set | 20 | | s (Part X, line 16) | 32,695, | | 30,717,963. |
| at As | 21 | | ties (Part X, line 26) | 1,194, | | 690,066. |
| žū | 22 | | or fund balances. Subtract line 21 from line 20 | 31,501, | 696. | 30,027,897. |
| P | art II | Signatu | re Block | | | |
| | | | I declare that I have examined this return, including accompanying schedules and state b. Declaration of preparer (other than officer) is based on all information of which prepare | | | my knowledge and belief, it is |
| | | | | 05 | /12/2 | 1023 |
| Si | gn | Signatu | ure of officer | Date | | |
| He | ere | Kare | en Praytor, Treasurer | | | |
| | | Type o | r print name and title | | | |
| Pa | id | Print/Type | preparer's name Preparer's signature D | ate | Check [| if PTIN |
| | nu epare | Todd C | ldenburg Todd Oldenburg | | self-emp | P02281691 |
| | epare se On | L Ciuro's man | · | Firm's | | 20-2571677 |
| | - OII | Firm's add | ress ► 242 CHARLOTTE ST SUITE #1, ASHEVILLE, NC 2 | | | 28)236-0206 |
| Ма | y the II | | | | | |

Form 990 (2021) Page **2**

| Part | |
|------|--|
| 1 | Check if Schedule O contains a response or note to any line in this Part III |
| • | · |
| | The Asheville Art Museum Association, Inc. (the Museum) mission is to engage, enlighten and inspire individuals and enrich the community through dynamic experiences in American Art of |
| | the 20th and 21st centuries. |
| | ene loca una libe centalies. |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program |
| | services? |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by |
| | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, |
| | the total expenses, and revenue, if any, for each program service reported. |
| 40 | (Code) \/\(\Gamma\)/\(\Gamma\) 2.207.250 including grants of \(\Gamma\) |
| 4a | (Code:) (Expenses \$ 2,387,350. including grants of \$ 29,533.) (Revenue \$ 945,564.) |
| | Established by artists and incorporated in 1948, Asheville Art Museum (the Museum) is |
| | committed to being a vital force in the community and individual development and to |
| | providing life-long opportunities for education and enrichment through the visual arts. |
| | The Museum has established its expertise in the collection, preservation, and interpretation |
| | of American art beginning in the 20th century and making innovative and outstanding exhibition |
| | experiences available to residents and visitors to WNC. The Museum preserves important aspects of our national and retional heritage through strategic collecting |
| | |
| | conscientious stewardship of great works of art. |
| | In FY21/22, the Museum served 127,548 participants including 27,145 children and presented 24 exhibitions drawing from its own Collection and borrowed works. The Museum curates exhibitions and |
| | |
| | See Part III, Ln 4a statement |
| 4b | (Code:) (Expenses \$including grants of \$) (Revenue \$) |
| | and entertainment experiences. Arts-based educational programming is an important focus, and every |
| | year the Museum provides visual arts programming to audiences of all ages through a diverse range of |
| | Museum programming and activities, including outreach educational programs, group tours for K-12 |
| | groups, adults, and families, family days, after-school programs, and more. Returning arts programming |
| | to the schools, coupled with integrating the arts into the exploration of academic disciplines such as |
| | math, social studies, and visual literacy has been shown to improve critical thinking, performance, |
| | lifelong learning, and success. Strong and long-standing Museum partners include institutions |
| | Museum provides visual arts programming to audiences of all ages through a diverse |
| | range of Museum programming and activities, including outreach educational programs, |
| | group tours for K-12, family days, home school and after school programs, art camps, and more. |
| | See Part III, Ln 4b statement |
| | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| | The Museum's Collection and special exhibitions are central to its educational programs and are used |
| | daily throughout the year by audiences of all ages from preschoolers to older adults. Without the |
| | Museum's programs, many of the school districts across WNC would have little or no art |
| | classes/curricula due to budget constraints. The Museum takes a leadership role in making its Collection |
| | and exhibitions as accessible as possible, both physically and intellectually. These important resources |
| | engage urban and rural residents including many retirees, educators, and artists who find original works |
| | of art have significance to their daily lives. |
| | |
| | |
| | |
| | |
| /A | Other program services (Describe on Schedule O.) |
| ÷u | |
| 46 | (Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 2,387,350. |
| | |

Yes No

| Form | 990 (2021) | |
|--------|--|---|
| Par | t IV Checklist of Required Schedules | |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 |
| 2 3 | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i> | 2 |
| 4 | Section 501(a)(2) examinations. Did the examination engage in labelying activities or have a section 501(b) | _ |

| | complete Schedule A | 1 | × | |
|--------|--|-----|---|---------|
| 2 3 | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I </i> | 3 | × | × |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | _^ × |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | _^ × |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | × |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III | 8 | × | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | × |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | × | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | × | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | × |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | × |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | 11d | × | |
| e f | Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> | 11e | × | × |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | × | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | × |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | × |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | × |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | 14b | | × |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | | × |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV. | 16 | | × |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions | 17 | | × |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | × | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | × |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | × |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | × |

| Part | Checklist of Required Schedules (continued) | | | |
|----------|--|------------|------|----|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | Yes | No |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | × | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | | × | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24a 24b | | × |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d 25a | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 24d 25a | | × |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | × |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | × |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | × |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28a | | × |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | × |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV | 28c | | × |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | × | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i> | 30 | × | |
| 31 32 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 31 | | × |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 32 | | × |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | × |
| 35a b | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a 35b | | × |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i> | 36 | | × |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | × |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | × | |
| Part | · · · · · · · · · · · · · · · · · · · | | • | |
| | Check if Schedule O contains a response or note to any line in this Part V | • • | Yes | No |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable | | . 55 | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0 | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 10 | | |

| Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No |
|-----------|--|------------|-----|----------|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 65 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | × | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | × |
| b 4e | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O. At any time during the calendar year did the expenientian baye an interest in an a signature as other authority ever | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | × |
| b | If "Yes," enter the name of the foreign country ▶ | | | |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | × |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5b 5c | | × |
| с 6а | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | 30 | | |
| Va | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | × |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | Va | | <u> </u> |
| - | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | × | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | × | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| | required to file Form 8282? | 7c | | × |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | × |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . | 7f | | × |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| • | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | 00 | | |
| a | Did the sponsoring organization make any taxable distributions under section 4966? | 9a 9b | | |
| b 10 | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: | 90 | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | |
| _ | | | | |
| C 1/12 | Enter the amount of reserves on hand | 14a | | - |
| 14a b | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> . | 14a 14b | | × |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | 140 | | |
| | excess parachute payment(s) during the year? | 15 | | × |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | 13 | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | × |
| | If "Yes," complete Form 4720, Schedule O. | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any | | | |
| | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | |
| | If "Yes." complete Form 6069. | | | |

| Part | Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI | See in | struc | tions. |
|----------|---|------------|-------------|----------|
| Secti | on A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| b 2 | Enter the number of voting members included on line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | | | > |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? | 3 | | × × |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | <u>~</u> |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | × |
| 6 | Did the organization have members or stockholders? | 6 | × | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | | × |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | × |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | 75 | | ^ |
| а | The governing body? | 8a | × | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | × | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i> | 9 | | × |
| Secti | on B. Policies (This Section B requests information about policies not required by the Internal Reven | ue Co | | |
| 40- | Did the consolication have been been bounded as a self-like to 0 | 40- | Yes | No |
| 10a b | Did the organization have local chapters, branches, or affiliates? | 10a | | <u>×</u> |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? | 10b 11a | × | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | 114 | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | × | |
| b c | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," | 12b | × | |
| 40 | describe on Schedule O how this was done | 12c | × | |
| 13 14 | Did the organization have a written whistleblower policy? | 13 14 | × | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | 17 | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | × | |
| b | Other officers or key employees of the organization | 15b | | × |
| 16a | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| | with a taxable entity during the year? | 16a | | × |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| | on C. Disclosure | | | |
| 17 18 | List the states with which a copy of this Form 990 is required to be filed ► NC Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | Γ (sec | tion 5 | 01(c) |
| 19 | ☑ Own website ☑ Another's website ☑ Upon request ☐ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or and financial statements available to the public during the tax year. | f inter | est p | olicy, |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and re- Lindsay Rosson, 2 South Pack Square, Asheville, NC 28801 (828)253-3227 | cords | > | |

Form 990 (2021) Pac

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

| ☐ Check this box if neither the organization ne | or any relate | d org | aniz | atic | n c | ompe | nsa | ated any current | officer, director, | or trustee. |
|---|---|--|------|------|------|---|---|--|--------------------|-------------|
| (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | Position (do not check more than one box, unless person is both ar officer and a director/trustee) Officer and Institutional trustee or director | | | n an | (D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC) | (F) Estimated amount of other compensation from the organization and related organizations | | |
| (1) Pamela Myers Executive Director | 40.00 | × | | × | | Ω | | 161,266. | 0. | 12 047 |
| (2) Herbert (Butch) Patrick Chairman | 2.00 | - | | × | | | | 0. | 0. | 13,047. |
| (3) Kevin Click Interim Vice Chairman | 2.00 | × | | × | | | | 0. | 0. | 0. |
| (4) Karen Praytor Treasurer | 1.00 | × | | × | | | | 0. | 0. | 0. |
| (5) Lin Andrews Immediate Past Chairman | 1.00 | × | | × | | | | 0. | 0. | 0. |
| (6) Alex Bernstein Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (7) Courtney Blossman Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (8) Carolyn Coward Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (9) Tami Bebber Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (10) Paula Dawkins Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (11) Russell Newton Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (12) Julia Peterson Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (13) Michelle Weitzman Docent Representative | 2.00 | × | | | | | | 0. | 0. | 0. |
| (14) Paul Lentz Saenger Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |

| Part | Section A. Officers, Directors, | s, Trustees, Key Employees, and Highest Compensated Employees (conti | | | | | | | contin | iued) | | | |
|----------|--|--|--------------------------------|-----------------------|------------|--------------|------------------------------|----------|-----------------------------|---|------------|-----------|---------|
| | | (C) | | | | | | | | | | | |
| | (A) | (B) | (B) Position | | | | (D) | (E) | | (F) | | | |
| | Name and title | Average | ` | | check more | | e than one i is both an | | Reportable | Reportable | Estima | ted am | ount |
| | | hours | office | ficer and | | | tor/trustee) | | compensation | compensation | | f other | |
| | | per week (list any | 악 | П | Q | ₩ ₩ | en H | Fo | from the organization (W-2/ | from related organizations (W-2/ | | pensation | on |
| | | hours for | dire | E E | Officer | y er | ghes | Former | 1099-MISC/ | 1099-MISC/ | | ization a | and |
| | | related | lual | tion | , | l pic | st cc | <u> </u> | 1099-NEC) | 1099-NEC) | related of | organiza | ations |
| | | organizations below | Individual trustee or director | Institutional trustee | | Key employee | Highest compensated employee | | | | | | |
| | | dotted line) | stee | uste | | " | ens | | | | | | |
| | | | | | | | | | | | | | |
| (15) Ga | ary Zahler | 1.00 | | | | | | | | | | | |
| | rustee | | × | | | | | | 0. | 0. | | | 0. |
| (4.6) | | | | | | | | | | | | | |
| 32 | | | | | | | | | | | | | |
| (17) | | | | | | | | | | | | | |
| XZ | | | | | | | | | | | | | |
| (18) | | | | | | | | | | | | | |
| X2 | | | | | | | | | | | | | |
| (19) | | | | | | | | | | | | | |
| 3 | | | 1 | | | | | | | | | | |
| (20) | | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | |
| (21) | | | | | | | | | | | | | |
| <u> </u> | | | | | | | | | | | | | |
| (22) | | | | | | | | | | | | | |
| \ | | | | | | | | | | | | | |
| (23) | | | | | | | | | | | | | |
| <u> </u> | | | 1 | | | | | | | | | | |
| (24) | | | | | | | | | | | | | |
| <u>/</u> | | | 1 | | | | | | | | | | |
| (25) | | | | | | | | | | | | | |
| <u> </u> | | | 1 | | | | | | | | | | |
| | Subtotal | | | | <u> </u> | | | | 161,266. | 0. | | 13,0 |)47 |
| C | Total from continuation sheets to Part | | | | | | | • | 101,200. | <u> </u> | | 13,0 | , 1 , . |
| d | Total (add lines 1b and 1c) | • | | | | | | • | 161,266. | 0. | | 13,0 | 147 |
| 2 | Total number of individuals (including but | | | | | | | | | | of | 13,0 | , 1 , . |
| | reportable compensation from the organi | | | | | | 1 | , | | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former of | officer, dire | ector. | tru | ıste | e. k | ev e | mp | lovee, or highes | st compensated | | | |
| | employee on line 1a? If "Yes," complete | | | | | | | | | | 3 | | × |
| 4 | For any individual listed on line 1a, is the | | | | | | | | | | | | |
| • | organization and related organizations | | | | | | | | | | | | |
| | individual | | | | | | | | | | 4 | × | |
| 5 | Did any person listed on line 1a receive of | | | | | | | | | tion or individual | | | |
| • | for services rendered to the organization | | | | | | | | | | 5 | | × |
| Section | on B. Independent Contractors | , | .در. | | | | | | r | | | | |
| 1 | Complete this table for your five high | nest comp | ensate | ed | ind | epe: | ndent | CC | ontractors that r | eceived more | han \$ | 100 00 |)() of |
| • | compensation from the organization. Rep | | | | | | | | | | | | |
| - | | | | | | | | , - | | 1 | | | , |

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|------------------------------------|----------------------------|
| Beverly Grant, 80 Peachtree Rd, Asheville, NC 28803 | Construction | 106,065. |
| | | |
| | | |
| | | |
| | | |
| 2 Total number of independent contractors (including but not limited to | those listed above) who | |
| received more than \$100,000 of compensation from the organization ▶ | 1 | |

Part VIII Statement of Revenue

| ı aı c | | Check if Schedule | Осо | ntains a re | spon | se or note to ar | ny line in this Pa | art VIII | | \sqcap |
|---|-----|---|--------|-------------|---------|------------------|----------------------|--|--------------------------------------|--|
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| ts, | 1a | Federated campaig | ns . | | 1a | | | | | |
| Contributions, Gifts, Grants, and Other Similar Amounts | b | Membership dues | | | 1b | | - | | | |
| Gra | С | Fundraising events | | | 1c | 172,261. | | | | |
| ts, Ar | d | | | | 1d | 1,2,201. | _ | | | |
| Gifi Ilar | e | Government grants | | | 1e | 290,983. | - | | | |
| s, (imi | _ | f All other contributions, gifts, grants, | | 290,903. | _ | | | | | |
| ion r S | • | and similar amounts no | | | 1f | 000 206 | | | | |
| out | g | Noncash contribution | | | - 11 | 882,386. | - | | | |
| ᅙᆴ | 9 | lines 1a–1f | | | 4 | ф 140 220 | | | | |
| ong | | | | | 1g | | 1 245 620 | | | |
| 0 " | n | Total. Add lines 1a- | -IT . | | • | | 1,345,630. | | | |
| ø) | _ | | | | | Business Code | | | | |
| jc Vice | 2a | _ | es | | | 712110 | 219,037. | 219,037. | 0. | 0. |
| er Je | b | Admissions | | | | 712110 | 656,898. | 656,898. | 0. | 0. |
| ıram Ser Revenue | С | Educational | | | | 712110 | 59,479. | 59,479. | 0. | 0. |
| an ev | d | Collector's C | ircl | e Dues | | 712110 | 10,150. | 10,150. | 0. | 0. |
| Program Service Revenue | е | | | | | | | | | |
| Pro | f | All other program se | ervice | revenue . | | | | | | |
| | g | Total. Add lines 2a- | -2f . | | | 🕨 | 945,564. | | | |
| | 3 | Investment income | (incl | uding divid | dends | s, interest, and | | | | |
| | | other similar amoun | ts) . | | | | 150,777. | 0. | 0. | 150,777. |
| | 4 | Income from investr | nent d | of tax-exem | pt bo | ond proceeds ► | | | | |
| | 5 | Royalties | | | • | • | | | | |
| | | , | | (i) Real | | (ii) Personal | | | | |
| | 6a | Gross rents | 6a | 110,7 | 701 | | - | | | |
| | b | Less: rental expenses | 6b | 42,7 | | | - | | | |
| | C | Rental income or (loss) | | 67,9 | | | - | | | |
| | d | Net rental income o | | ٠. | | • | 67,950. | 0. | 0. | 67,950. |
| | _ | Gross amount from | 1 (103 | (i) Securit | | ▶ (ii) Other | 07,930. | 0. | 0. | 67,950. |
| | 1 a | sales of assets | | (i) Occurre | | (ii) Other | - | | | |
| | | other than inventory | 7a | | | | | | | |
| • | b | Less: cost or other basis | 1a | 557,5 | 94. | | - | | | |
| evenue | , D | and sales expenses . | 71. | | | | | | | |
| Ver | _ | · · | 7b | | | | _ | | | |
| | | Gain or (loss) | 7с | 557,5 | | | 555 500 | _ | _ | |
| er | | Net gain or (loss) | | | • | <u> ▶</u> | 557,592. | 0. | 0. | 557,592. |
| Other R | 8a | Gross income from | | | | | | | | |
| 0 | | events (not including | | | | | | | | |
| | | of contributions rep | | | | | | | | |
| | | 1c). See Part IV, line | | | 8a | 82,181. | - | | | |
| | b | Less: direct expens | | | 8b | 137,339. | | | | |
| | С | Net income or (loss) | | | g eve | ents > | -55,158. | | 0. | -55,158. |
| | 9a | Gross income f | | | | | | | | |
| | | activities. See Part I | | | 9a | 7,475. | | | | |
| | | Less: direct expens | | | 9b | | | | | |
| | | Net income or (loss) | | | tivitie | es > | 7,475. | 0. | 0. | 7,475. |
| | 10a | Gross sales of ir | | ory, less | | | | | | |
| | | returns and allowan | ces | | 10a | | | | | |
| | b | Less: cost of goods | | | 10b | | | | | |
| | С | Net income or (loss) | from | sales of in | vento | ory > | 117,619. | 117,619. | 0. | 0. |
| <u>s</u> | | | | | | Business Code | | | | |
| on e | 11a | Other Income | | | | 900099 | 823. | 823. | 0. | 0. |
| ane | b | Professional | Conf | erence | | 900099 | 28,735. | 28,735. | 0. | 0. |
| scellaneo Revenue | С | | | | | | | | | |
| Miscellaneous Revenue | d | All other revenue | | | | | | | | |
| Σ | e | Total. Add lines 11a | | | | • | 29,558. | | | |
| | 12 | Total revenue. See | | | | | | 1,092,741. | 0. | 728,636. |
| | | . 3 (4) . 3 (4) . 3 (6) | | | | <u> </u> | | | ٠. | |

fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720) . . .

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX . . . (**D**) Fundraising expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses Management and general expenses Program service expenses 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2 individuals. See Part IV, line 22 29,533. 29,533. Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 174,617. 174,617. 0. 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 73,223. 927,192. 780,798. 73,171. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 16,172. 13,280. 2,525. 367. 65,322. 1,281. 9 Other employee benefits 1,892. 68,495. 10 Payroll taxes 78,504. 58,436. 14,451. 5,617. Fees for services (nonemployees): 11 1,435. 0. Legal 1,435. 0. 20,490. 0. 20,490. 0. Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees 30,987. 0. 0. 30,987. Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.) . 3,000. 0. 102,695. 99,695. 12 Advertising and promotion 25,322. 25,322. 0. 0. 13 Office expenses 114,873. 104,532. 7,933. 2,408. Information technology 14 42,570. 35,448. 3,283. 3,839. 15 Occupancy 310,190. 284,598. 23,132. 2,460. 16 31,797. 25,453. 6,237. 107. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 20 21 Payments to affiliates 552,132. 544,890. 3,621. 3,621. 22 Depreciation, depletion, and amortization . 23 18,310. 12,666. 5,644. 0. Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) Art Acquisitions 106,410. 0. 0. 106,410. Programs and Exhibitions 123,205. 123,205. 0. 0. c Materials and Supplies 52. 44,349. 44,032. 265. In Kind Contributions Utilized 9,493. 1,274. 8,219. 0. All other expenses 65,658. 32,456. 23,402. 9,800. Total functional expenses. Add lines 1 through 24e 25 2,894,429. 2,387,350. 395,474. 111,605. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and

Part X Balance Sheet Check if Schedule O contain

| | art X | Check if Schedule O contains a response or | note t | to any line in this Par | tX | | |
|-----------------------------|-------|--|-----------|---------------------------------------|---------------------------------|-------------|---------------------------|
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash-non-interest-bearing | | | 493,415. | 1 | 329,014. |
| | 2 | Savings and temporary cash investments | | | 2,527,222. | 2 | 2,244,728. |
| | 3 | Pledges and grants receivable, net | | [| 340,024. | 3 | 285,117. |
| | 4 | Accounts receivable, net | | [| 40,787. | 4 | 75,825. |
| | 5 | Loans and other receivables from any current of | | | | | |
| | | trustee, key employee, creator or founder, subst | | | | | |
| | | controlled entity or family member of any of thes | | 5 | | | |
| | 6 | Loans and other receivables from other disqua | | | | | |
| | | under section 4958(f)(1)), and persons described | in sec | tion 4958(c)(3)(B) . | | 6 | |
| ţ | 7 | Notes and loans receivable, net | | [| | 7 | |
| Assets | 8 | Inventories for sale or use | | [| 23,150. | 8 | 74,020. |
| ĕ | 9 | Prepaid expenses and deferred charges | | [| | 9 | |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 23,052,344. | | | |
| | b | Less: accumulated depreciation | 10b | 1,542,752. | 22,001,916. | 10c | 21,509,592. |
| | 11 | Investments—publicly traded securities | | | 7,190,083. | 11 | 6,069,391. |
| | 12 | Investments - other securities. See Part IV, line 1 | 11 . | [| | 12 | |
| | 13 | Investments-program-related. See Part IV, line | 11 . | [| | 13 | |
| | 14 | Intangible assets | | [| | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | [| 79,310. | 15 | 130,276. |
| | 16 | Total assets. Add lines 1 through 15 (must equa | al line 3 | 33) | 32,695,907. | 16 | 30,717,963. |
| | 17 | Accounts payable and accrued expenses | | | 97,090. | 17 | 102,679. |
| | 18 | Grants payable | [| | 18 | | |
| | 19 | Deferred revenue | | 84,908. | 19 | 174,887. | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete F | Part IV | of Schedule D | | 21 | |
| Se | 22 | Loans and other payables to any current or | | | | | |
| ≝ | | trustee, key employee, creator or founder, subst | | | | | |
| Liabilities | | controlled entity or family member of any of thes | e pers | ons | | 22 | |
| ⋍ | 23 | Secured mortgages and notes payable to unrela | | · · · · · · · · · · · · · · · · · · · | 1,012,213. | 23 | 412,500. |
| | 24 | Unsecured notes and loans payable to unrelated | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, | | | | | |
| | | parties, and other liabilities not included on lines | | | | | |
| | | of Schedule D | | - | 0. | 25 | 0. |
| | 26 | | | | 1,194,211. | 26 | 690,066. |
| Section | | Organizations that follow FASB ASC 958, che and complete lines 27, 28, 32, and 33. | ck her | re ► 🔀 | | | |
| <u>a</u> a | 27 | Net assets without donor restrictions | | [| 23,459,943. | 27 | 22,055,111. |
| Ä | 28 | Net assets with donor restrictions | | [| 8,041,753. | 28 | 7,972,786. |
| Net Assets or Fund Balances | | Organizations that do not follow FASB ASC 98 and complete lines 29 through 33. | 58, ch | eck here ► □ | | | |
| ō | 29 | Capital stock or trust principal, or current funds | | | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, or ed | - | | 30 | | |
| SSI | 31 | Retained earnings, endowment, accumulated inc | | _ | | 31 | |
| λA | 32 | Total net assets or fund balances | | 31,501,696. | 32 | 30,027,897. | |
| Š | 33 | Total liabilities and net assets/fund balances . | | | 32,695,907. | _ | 30,717,963. |
| | | | | | , , | - | Form 990 (2021 |

Form 990 (2021) Page **12**

| Part | XI Reconciliation of Net Assets | | | | |
|------|--|--------|-------|------|--------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | . 🗆 |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 3, | 167, | 007. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 2, | 894, | 129. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | 272, | 578. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 31, | 501, | 596. |
| 5 | Net unrealized gains (losses) on investments | 5 | -1, | 792, | 443. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | 46, | 066. |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | |
| | 32, column (B)) | 10 | 30, | 027, | 397. |
| Part | XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | \Box |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," expenses the organization of the control o | kolain | on | | |
| | Schedule O. | | | | |
| 2a | | | | 1 | × |
| | If "Yes," check a box below to indicate whether the financial statements for the year were cor | npiled | or | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | . 2t |) X | $oxed{oxed}$ |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audit | ted o | n a 📗 | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accounts | | | ; × | |
| | If the organization changed either its oversight process or selection process during the tax year, e Schedule O. | xplain | on | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set for | rth in | the | | |
| | Single Audit Act and OMB Circular A-133? | | . 3a | 1 | × |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo such a subject of audit or audits are subject to undergo such a subject of audit or audits. | | | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a | luaits | · 3Ł | 001 | |

REV 07/25/22 PRO Form **990** (2021)

Additional information from your Form 990: Return of Organization Exempt from Income Tax

Form 990: Return of Organization Exempt from Income Tax Form 990, Page 2, Part III, Line 4a (continued)

Continuation Statement

Description

programs focusing on themes of contemporary interest and invites internationally acclaimed artists

scholars, and educators to contribute their skills. The Museum provides vital and otherwise unavailable

cultural and educational services to adults and children. In $\mathrm{FY}21/22$ the Museum offered 363 in-person

and virtual educational programs for audiences of all ages including school and adult tours, teacher

training, classes and workshops for adults and children, films, book club, artist talks, as well as volunteer

Form 990: Return of Organization Exempt from Income Tax Form 990, Page 2, Part III, Line 4b (continued)

Continuation Statement

Description

Returning arts programming to the schools, coupled with integrating the arts into the exploration

of academic disciplines such as math, social studies and communications has been shown to improve

throughout the region serving pre-kindergarten students through older adults. Museum programs offer

access to the visual arts to at-risk, low-income youth from across WNC.

SCHEDULE A (Form 990)

Public Charity Status and Public Support

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number Name of the organization 56-6060776 Asheville Art Museum Association, Inc. Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12a, Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations . . . Provide the following information about the supported organization(s). (iii) Type of organization (i) Name of supported organization (ii) EIN (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E) Total

Schedule A (Form 990) 2021 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . 7,813,893. 4,385,617. 5,505,214. 8,008,060. 1,345,630. 27,058,414. Tax revenues levied for the organization's benefit and either paid to

| | or expended on its behalf | | | | | | | | |
|----------------|--|------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|-----------------------|--|--|
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | 395,343. | 395,343. | 525,200. | 525,200. | 525,200. | 2,366,286. | | |
| 4 | Total. Add lines 1 through 3 | | | | | | 29,424,700. | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 9,585,974. | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 19,838,726. | | |
| Secti | on B. Total Support | | | | | • | | | |
| Calen | dar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total | | |
| 7 | Amounts from line 4 | 8,209,236. | 4,780,960. | 6,030,414. | 8,533,260. | 1,870,830. | 29,424,700. | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 41,814. | 27,415. | 29,752. | 61,129. | 261,478. | 421,588. | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | 22,224. | 25,583. | 53,074. | 95,164. | 154,652. | 350,697. | | |
| 11 12 13 | Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First 5 years. If the Form 990 is for the organization, check this box and stop he | e organization's | s first, second | | or fifth tax ye | ear as a section | . , . , | | |
| Secti | on C. Computation of Public Suppor | | | | | | · · · · | | |
| 14 | Public support percentage for 2021 (line | | | 11 column (f)) | | 14 | 65.7% | | |
| 15 | Public support percentage from 2020 Sci | | | | | 15 | 64.82% | | |
| 16a | 33 ¹ / ₃ % support test—2021. If the organ | | | | | | | | |
| | box and stop here. The organization qua | | | | | | | | |
| b | 33 ¹ /3% support test—2020. If the organithis box and stop here. The organization | | | | | is 33 ¹ /3% or m | | | |
| 17a | 7a 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization | | | | | | | | |
| b | 10%-facts-and-circumstances test—2 15 is 10% or more, and if the organizatio in Part VI how the organization meets the organization | on meets the fa e facts-and-cir | acts-and-circul cumstances te | mstances test, est. The organi | check this bo zation qualifies | x and stop he s as a publicly | re. Explain supported | | |
| 18 | Private foundation. If the organization instructions | did not check | a box on line | e 13, 16a, 16b | , 17a, or 17b, | check this bo | x and see | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | | • | · | , | |
|-------|---|------------------|----------------------|------------------|---------------------------------------|----------------------|-------------|
| Calen | dar year (or fiscal year beginning in) ▶ | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to | | | | | | |
| _ | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| ~ | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| С | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| | on B. Total Support | | | | 1 | I | |
| | dar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, | | | | | | |
| | royalties, and income from similar sources. | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| ~ | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included on line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| 12 | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | organization' | ⊥ s first, second | L. third, fourth | or fifth tax ve | L ear as a sectio | n 501(c)(3) |
| | organization, check this box and stop he | • | | | • | | . , . , |
| Secti | on C. Computation of Public Suppor | | | | | | |
| 15 | Public support percentage for 2021 (line 8 | 3, column (f), c | livided by line | 13, column (f)) | | 15 | % |
| 16 | Public support percentage from 2020 Sch | nedule A, Part | III, line 15 . | | | 16 | % |
| Secti | on D. Computation of Investment In- | come Perce | ntage | | - | | |
| 17 | Investment income percentage for 2021 (| | | - | | | % |
| 18 | Investment income percentage from 2020 | | | | | | % |
| 19a | 331/3% support tests—2021. If the organ | | | | | | |
| | 17 is not more than 331/3%, check this box | | _ | - | | _ | _ |
| b | 331/3% support tests—2020. If the organiz | | | | | | |
| 00 | line 18 is not more than 331/3%, check this l | _ | _ | = | · · · · · · · · · · · · · · · · · · · | | _ |
| 20 | Private foundation. If the organization di | a not check a | pox on line 14 | . 19a. or 19b. a | check this box | and see instru | Ctions 🕨 🗀 |

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Se

| | on A. All Supporting Organizations | | Yes | No |
|-----|---|-----|-----|-----|
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | 100 | 110 |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | | |
| 5а | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| С | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5с | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990). | 6 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. | 9a | | |
| b | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI. | 9b | | |
| С | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. | 9c | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below. | 10a | | |

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

| Part | Supporting Organizations (continued) | | | |
|------------------|--|---------|----------------------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| а | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| | A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c,</i> | 110 | | |
| _ | provide detail in Part VI. | 11c | | |
| Secti | on B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. | 2 | | |
| Secti | on C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | 1 | | |
| Secti | on D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | |
| Secti | on E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see | instru | ction | s). |
| a b c 2 | ☐ The organization satisfied the Activities Test. Complete line 2 below. ☐ The organization is the parent of each of its supported organizations. Complete line 3 below. ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity Activities Test. Answer lines 2a and 2b below. | (see ir | struct Yes | |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. | 2b | | |
| 3 a | Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i> | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| | | | | • |
|------|--|--------|---------------------------|-------------------------------------|
| Part | V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | gani | izations | |
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying | g tru | st on Nov. 20, 1970 (expl | ain in Part VI). See |
| | instructions. All other Type III non-functionally integrated supporting organ | nizat | ions must complete Sect | ions A through E. |
| Sect | ion A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| _ 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B—Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C-Distributable Amount | • | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional (see instructions) | ally i | ntegrated Type III suppor | rting organization |

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2021 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) **Underdistributions** Section E—Distribution Allocations (see instructions) **Distributable Excess Distributions** Pre-2021 Amount for 2021 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2021 **a** From 2016 From 2017 **c** From 2018 **d** From 2019 **e** From 2020 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2021 distributable amount Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2021 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2021 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2022. Add lines 3j and 4c. Breakdown of line 7: Excess from 2017 . . . Excess from 2018 . . . Excess from 2019 . . . Excess from 2020 . . .

Excess from 2021 . . .

Schedule A (Form 990) 2021

| Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
|---|
| Pt II Ln 10: Other Income Part II, Line 10 Description: Other income 2017: 392. |
| 2018: 365. 2019: 28736. 2020: 1516. 2021: 29558. Description: Gift Shop and Cafe |
| Net Income 2017: 16662. 2018: 19847. 2020: 41567. 2021: 117619. Description: |
| Fundraising Net Income 2018: 5161. 2019: 24338. 2020: 49004. 2021: 0. Description: |
| Gaming 2017: 5170. 2018: 210. 2020: 3077. 2021: 7475. |
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SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspect

Asheville Art Museum Association, Inc. 56-6060776 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during year) . 3 Aggregate value of grants from (during year) . . 4 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose ☐ Yes ☐ No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements . . . 2a 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year ► Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

| Part | Organizations Maintaining | Collections of | Art, His | torical T | reasures, o | r Oth | ner Similar Ass | sets (conti | nued) |
|---------|--|-----------------------------|--------------|-------------|-------------------------|----------|--------------------------|--------------------|-------------|
| 3 | Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): | | | | | | | | |
| а | ▼ Public exhibition | | d | X Loan | or exchange p | rogra | ım | | |
| b | ★ Scholarly research | | е | Other | | _ | | | |
| С | Preservation for future generations | | | | | | | | |
| 4 | Provide a description of the organizat XIII. | | and expla | ain how th | hey further the | e orga | anization's exem | pt purpose | in Part |
| 5 | During the year, did the organization | solicit or receive | donation | s of art, | historical trea | sures | , or other simila | r | |
| | assets to be sold to raise funds rather | | ined as p | part of the | e organization | 's col | lection? | ☐ Yes | ⋉ No |
| Part | | • | | | | | | | |
| | Complete if the organization | answered "Yes" | " on For | m 990, F | Part IV, line 9 | , or r | eported an am | ount on Fo | orm |
| | 990, Part X, line 21. | | | | | | | | |
| 1a | Is the organization an agent, trustee, | | | | | | | | _ |
| | included on Form 990, Part X? | | | | | | | Yes | ∐ No |
| b | If "Yes," explain the arrangement in Pa | art XIII and comple | ete the fo | ollowing ta | able: | | Δ | | |
| _ | Designing belones | | | | | 1. | An | nount | |
| ۲ C | Beginning balance | | | | | 1c | | | |
| d | Additions during the year | | | | | - | | | |
| e | Distributions during the year | | | | | 1e 1f | | | |
| f | Ending balance | | | | | | account liability | | □ Na |
| 2a b | Did the organization include an amour If "Yes," explain the arrangement in Pa | | | | | | - | | |
| Par | | art Am. Oneck ner | 5 II II II G | γριαπαιιοι | irrias been pro | JVIGE | u OIII ait XIII . | <u> </u> | Ш |
| ı aı | Complete if the organization | answered "Yes | " on For | m 990 F | Part IV line 1 | n | | | |
| | Complete in the organization | (a) Current year | | or year | (c) Two years b | | (d) Three years back | (e) Four yea | irs hack |
| 1a | Beginning of year balance | 6,919,401. | | 1,563. | 106,90 | | 98,118. | | ,664. |
| b | Contributions | 1,000. | | 9,770. | 100,90 | 0. | 10,221. | 90 | 0. |
| C | Net investment earnings, gains, and | 1,000. | 0,072 | 7,770. | | | 10,221. | | <u> </u> |
| | losses | -1,086,702. | 141 | 2,711. | -35 | 34 | 3,555. | 6 | ,421. |
| d | Grants or scholarships | 0. | | 0. | | 0. | 0. | | 0. |
| e | Other expenditures for facilities and | · · · | | · · | | - | • | | |
| | programs | 4,550. | - | 1,930. | 4,23 | 30. | 4,250. | 4 | ,240. |
| f | Administrative expenses | 30,987. | | 2,713. | | 57. | 740. | _ | 727. |
| g | End of year balance | 5,798,162. | | 9,401. | | | 106,904. | 98 | ,118. |
| 2 | Provide the estimated percentage of t | | | | | | | | , |
| a | Board designated or quasi-endowmer | • | . % | - (| (-4) | | | | |
| b | Permanent endowment 1 | | 1 | | | | | | |
| C | Term endowment ▶ 98.57% | <u> </u> | | | | | | | |
| | The percentages on lines 2a, 2b, and | 2c should equal 1 | 00%. | | | | | | |
| 3a | Are there endowment funds not in the | • | | zation tha | at are held and | d adn | ninistered for the | 9 | |
| | organization by: | | | | | | | Ye | s No |
| | (i) Unrelated organizations | | | | | | | 3a(i) × | : |
| | (ii) Related organizations | | | | | | | 3a(ii) | × |
| b | If "Yes" on line 3a(ii), are the related of | rganizations listed | as requi | red on So | chedule R? . | | | 3b | |
| 4 | Describe in Part XIII the intended uses | of the organization | n's endo | wment fu | unds. | | | | |
| Part | VI Land, Buildings, and Equip | ment. | | | | | | | |
| | Complete if the organization | answered "Yes" | " on For | m 990, F | Part IV, line 1 | 1a. S | See Form 990, | Part X, line | e 10. |
| | Description of property | (a) Cost or ot (investment) | | 1 ' ' | or other basis ther) | | ccumulated oreciation | (d) Book va | llue |
| 1a | Land | | 0. | | | | | | 0. |
| b | Buildings | | | | | | | | |
| C | Leasehold improvements | | | 22,3 | 21,815. | 1. | 327,205. | 20,994 | ,610. |
| d | Equipment | | | | 94,051. | , | 192,664. | | ,387. |
| e | Other | | | | 36,478. | | 22,883. | | ,595. |
| | Add lines 1a through 1e (Column (d) n | | 90 Part) | | | | , , , , , , | 21.509 | |

| (3) (4) (5) (6) (7) (8) (9) | Part VII | Investments—Other Securities. | 000 Dowt IV lin | a 11h Can Farre | OOO Dark V line 10 |
|--|----------------|--|---------------------|-------------------|-----------------------|
| (including name of lecentrity) (including name of lecentrity) | | · · · · · · · · · · · · · · · · · · · | | | |
| 2 Closely held equity interests | | | (b) Book value | | |
| (3) Other (A) (B) | | | | | |
| (A) (B) (C) (C) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D | | neld equity interests | | | |
| G G G G G G G G | | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 13. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 13. Control of investment Control of in | | | | | |
| (E) | | | | | |
| F | | | | | |
| (F) | | | | | |
| (G) (H) Total. Column (b) must equal Form 990, Part X, col. (B) line 12.) . ▶ Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (c) (d) Method of valuation: Cost or end-of-year market value (e) (e) (f) (g) (g) (g) (g) (g) (g) (g) (g) (g) (g | | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. Repetition of investments Repetition of investment Repetition Reptition Repetition | | | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) | | | | | |
| Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Sook value (c) Method of valuation: Cost or end-of-year market value | | mn (b) must equal Form 990. Part X. col. (B) line 12.) | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. | | | | | |
| (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (f) (g) (g) (g) (g) (g) (g) (g) (g) (g) (g | | | m 990. Part IV. lin | e 11c. See Form | 990. Part X. line 13. |
| (1) (2) (3) (4) (5) (6) (6) (7) (8) (9) (9) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1 | | | | | |
| Region R | | (-) | (0, 200 | | |
| Region R | (1) | | | | |
| (8) (9) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Exhibit Rental Deposit (43,750. (B) (C) (B) (C) (B) (C) (C) (C) (C) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D | | | | | |
| (6) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (b) Book value (1) Other Assets (2) Exhibit Rental Deposit (43,750. (3) (4) (5) (6) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) . ▶ 130,276. Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0. 2. Liability for uncertain tax positions. in Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | | | | |
| (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) Other Assets 86,526. (2) Exhibit Rental Deposit 943,750. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | | | | | |
| (7) (8) (9) | (5) | | | | |
| (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) Other Assets 86, 526. (2) Exhibit Rental Deposit 43, 750. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | (6) | | | | |
| (a) | (7) | | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ▶ Part IX | (8) | | | | |
| Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) Other Assets 86,526. 86,526. 43,750. 43,750. (3) 43,750. (4) (5) (6) (7) (8) (9) (9) (9) 130,276. Part X Other Liabilities. None 130,276. 130,276. Part X (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. | _ ` ' | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) Other Assets 86,526. (2) Exhibit Rental Deposit 43,750. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) 130,276. Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | | | | | |
| (a) Description (b) Book value (1) Other Assets 86,526. (2) Exhibit Rental Deposit 43,750. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ 130,276. Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | Part IX | | 000 5 1 11/11 | 44.10 | 000 5 177 15 |
| (1) Other Assets 86,526. (2) Exhibit Rental Deposit 43,750. (3) (4) (5) (6) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9 | | · · · · · · · · · · · · · · · · · · · | m 990, Part IV, lin | e 11d. See Form | |
| 2) Exhibit Rental Deposit 43,750. | | | | | . , |
| (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | | | | | |
| (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ 130, 276. Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0. 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | it kental Deposit | | | 43,/50. |
| (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ 130, 276. Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0. 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | | | | |
| (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | | | | | |
| (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ 130 , 276 . Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0. 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | | | | |
| (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | | | | | |
| (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | | | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ 130, 276. Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0. 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | | | | |
| Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | | mn (b) must equal Form 990. Part X. col. (B) line 15.) | | | 130.276 |
| 1. | | | | | 100/1101 |
| 1. | | Complete if the organization answered "Yes" on For | m 990, Part IV, lin | e 11e or 11f. See | e Form 990, Part X, |
| (1) Federal income taxes (2) None 0. (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | | line 25. | | | |
| (2) None (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0 . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | 1. | (a) Description of liability | | | (b) Book value |
| (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0 . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | (1) Federal in | ncome taxes | | | |
| (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0 . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | (2) None | | | | 0. |
| (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0 . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | | | | |
| (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0 . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | | | | |
| (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 0 . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | (5) | | | | |
| (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | | | | | |
| (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | (7) | | | | |
| (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | (8) | | | | |
| 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | (9) | | | | |
| | | | | | 0. |
| | | | | | |

| Part | XI Reconciliation of Revenue per Audited Financial Stateme | ents | With Revenue per | Retur | 'n. |
|--------------|---|-----------|-------------------------|--------------|-------------|
| | Complete if the organization answered "Yes" on Form 990, I | Part I | V, line 12a. | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 1,982,679. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | -1,792,443. | | |
| b | Donated services and use of facilities | 2b | 543,487. | | |
| C | Recoveries of prior year grants | 2c | 31371071 | | |
| d | Other (Describe in Part XIII.) | 2d | 95,615. | | |
| e | Add lines 2a through 2d | | | 2e | -1,153,341. |
| 3 | Subtract line 2e from line 1 | | | 3 | 3,136,020. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | i · | | - | 3,130,020. |
| | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 30,987. | | |
| a b | Other (Describe in Part XIII.) | 4b | 30,707. | | |
| | Add lines 4a and 4b | | | 40 | 30,987. |
| с 5 | Total revenue. Add lines 3 and 4c . (<i>This must equal Form 990, Part I, line</i> | | | 4c 5 | |
| Part | | | | | 3,167,007. |
| rait | Complete if the organization answered "Yes" on Form 990, I | | | net | uiii. |
| _ | Total expenses and losses per audited financial statements | aiti | v, IIIIe 12a. | 4 | 2 502 544 |
| 1 | · · · · · · · · · · · · · · · · · · · | | | 1 | 3,502,544. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | ۔ ا | [542 407 | | |
| а | Donated services and use of facilities | 2a | 543,487. | | |
| b | Prior year adjustments | 2b | | | |
| C | Other losses | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | 95,615. | | |
| е | Add lines 2a through 2d | | | 2e | 639,102. |
| 3 | Subtract line 2e from line 1 | | | 3 | 2,863,442. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 30,987. | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| С | Add lines 4a and 4b | | | 4c | 30,987. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line | e 18.) | | 5 | 2,894,429. |
| Part | • • | | | | |
| | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | | | | |
| 2; Parl | XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part | to pro | ovide any additional in | torma | tion. |
| | | | | | |
| D. T | | | . mlr. l. | | |
| Pt 1 | II, Line 4: Collections and Relation to Exempt Pur | pose | e: The Museum n | as e | stablished |
| ستد | | | | | |
| lts · | expertise in the collection, preservation, and int | erp | retation of Ame | rica | n |
| | basississ is the 20th section and is all seconds | £ | | | 1 |
| art . | beginning in the 20th century and in all aspects o | ΣΕ Ρί | abile programmi | ng, | |
| | | 1 - b : | 1 | ٠. | |
| THIO. | vative and outstanding exhibition experiences avai | | e to residents | OT | and |
| | towa to Wootown Nowth Compline. The Museum nagewo | | | + | £ |
| VISI | tors to Western North Carolina. The Museum preserv | es . | aspec | LS O | |
| 01170 | notional and regional benitogo through atrategia o | | ating and the | aona | ai ontiona |
| our . | national and regional heritage through strategic o | | | | |
| | | | | | |
| stew | ardship of great works of art. | | | | |
| | | | 6 | | |
| D+ 17 | | | , tor a major a | | ruction, |
| F C V | , Line 4: In 2004, the Museum began a capital camp | argi | | onst | |
| | | | | | |
| | vation and historic preservation project to create | | | | |
| reno | vation and historic preservation project to create | nev | w facilities an | d se | cure |
| reno | | nev | w facilities an | d se | cure |
| reno sign | vation and historic preservation project to create | nev | w facilities an | d se acil | cure |

| Part XIII Supplemental Information (continued) |
|---|
| all remaining funding in FY2021 to complete the construction portion of the Capital |
| Campaign. The Museum continues to raise funds for Endowment purposes. |
| |
| Pt X, Line 2: The Museum is exempt from federal income taxes under 501(c)(3) |
| of the Internal Revenue Code. Under the Code, income from certain activities |
| not related to the organization's tax-exempt purpose may be subject to taxation |
| as unrelated business income. The organization had no income from unrelated business |
| activities in the 2021-22 fiscal year and was, therefore, not required to file |
| Federal Form 990-T (Exempt Organization Business Income Tax Return). The organization |
| believes that it has appropriate support for all tax positions taken, and as |
| such, does not have any uncertain tax positions that are material to the financial |
| statements. |
| Pt III, Line 4: The Collection, which was acquired through purchases and contributions, |
| is not recognized as an asset on the Statement of Financial Position. Purchases |
| of Collection items are recorded as expenses in the year in which the items are |
| acquired. Contributed Collection items are not reflected on the financial statements. |
| |
| Pt XI, Line 2d: Fundraising Expenses and Rent Expenses |
| Pt XII, Line 2d: Fundraising Expenses and Rent Expenses |
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SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

| | | | | Employer identific | |
|--------------------|--|---|--|---|--|
| | | | | | |
| | | | vered "Yes" on I | orm 990, Part IV, | line 17. |
| on raised funds | through any | of the follo | owing activities. C | heck all that apply. | |
| | e 🗆 | Solicitati | ion of non-govern | ment grants | |
| ons | f | Solicitat | ion of government | grants | |
| | a | | • | • | |
| | 9 _ | _ open | .a.rara.a.r.g | | |
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| | | | | | |
| • | - | | - | _ | |
| | | araisers) pi | ursuant to agreem | ients under wnich tr | le fundraiser is to |
| (ii) Activity | custody o | r control of | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
| | Yes | No | | | |
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| | | <u>P</u> | | | |
| anization is regis | stered or lic | ensed to s | solicit contribution | s or has been notifi | ed it is exempt fro |
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| | complete if the not required to on raised funds ons itten or oral agreem 990, Part VII) of individuals or ony the organization (ii) Activity | not required to complete on raised funds through any end on some figure. Itten or oral agreement with mean 1990, Part VII) or entity in contribution of individuals or entities (fund only the organization. (ii) Activity Yes | not required to complete this part. on raised funds through any of the follogy of the follow of the fo | not required to complete this part. on raised funds through any of the following activities. C e Solicitation of non-govern ons f Solicitation of government g Special fundraising events itten or oral agreement with any individual (including offin 990, Part VII) or entity in connection with professional fid individuals or entities (fundraisers) pursuant to agreement yithe organization. (iii) Did fundraiser have custody or control of contributions? Yes No (iv) Gross receipts from activity | Ciation, Inc. Complete if the organization answered "Yes" on Form 990, Part IV, not required to complete this part. On raised funds through any of the following activities. Check all that apply. e Solicitation of non-government grants f Solicitation of government grants g Special fundraising events itten or oral agreement with any individual (including officers, directors, trust in 990, Part VII) or entity in connection with professional fundraising services' dindividuals or entities (fundraisers) pursuant to agreements under which they the organization. (iii) Activity (iii) Did fundraiser have custody or control of contributions? (iv) Gross receipts from activity (v) Amount paid to (or retained by) fundraiser listed in col. (i) |

- 0

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

| | | | (a) Event #1 Gala (event type) | (b) Event #2 (event type) | (c) Other events 0 (total number) | (d) Total events (add col. (a) through col. (c)) | | | | | | |
|--|--------------------|--|--|--|-----------------------------------|--|--|--|--|--|--|--|
| Revenue | 1 | Gross receipts | 262,748. | | | 262,748. | | | | | | |
| Œ | 2 | Less: Contributions | 180,567. | | | 180,567. | | | | | | |
| | 3 | Gross income (line 1 minus line 2) | 82,181. | | | 82,181. | | | | | | |
| | 4 | Cash prizes | | | | | | | | | | |
| | 5 | Noncash prizes | | | | | | | | | | |
| enses | 6 | Rent/facility costs | 15,273. | | | 15,273. | | | | | | |
| Direct Expenses | 7 | Food and beverages | 12,420. | | | 12,420. | | | | | | |
| Direc | 8 | Entertainment | 950. | | | 950. | | | | | | |
| | 9 | Other direct expenses . | 108,696. | | | 108,696. | | | | | | |
| Pa | 10 11 rt III | Direct expense summary. Ad Net income summary. Subtra Gaming. Complete if the | act line 10 from line 3, c | olumn (d) | | 137,339. -55,158. or reported more than | | | | | | |
| | - | \$15,000 on Form 990-E2 | Z, line 6a. | | | | | | | | | |
| Revenue | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) | | | | | | |
| ш_ | 1 | Gross revenue | | | | | | | | | | |
| ses | 2 | Cash prizes | | | | | | | | | | |
| Direct Expenses | 3 | Noncash prizes | | | | | | | | | | |
| Direct | 4 | Rent/facility costs | | | | | | | | | | |
| | 5 | Other direct expenses . | | | | | | | | | | |
| | 6 | Volunteer labor | ☐ Yes %☐ No | ☐ Yes %☐ No | ☐ Yes % ☐ No | | | | | | | |
| | 7 | Direct expense summary. Add lines 2 through 5 in column (d) | | | | | | | | | | |
| 8 Net gaming income summary. Subtract line 7 from line 1, column (d) | | | | | | | | | | | | |
| 9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? | | | | | | | | | | | | |
| 10 | | ere any of the organization's g | _ | l, suspended, or termina | ated during the tax year | ? . □Yes □No | | | | | | |

| Schedu | ale G (Form 990) 2021 | | Page 3 | | | | | | |
|--------|--|----------|---------------|--|--|--|--|--|--|
| 11 | Does the organization conduct gaming activities with nonmembers? | ☐ Yes | ☐ No | | | | | | |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? | ☐ Yes | □ No | | | | | | |
| 13 | Indicate the percentage of gaming activity conducted in: | | | | | | | | |
| а | The organization's facility | | <u>%</u> | | | | | | |
| b | An outside facility | | <u>%</u> | | | | | | |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: | | | | | | | | |
| | Name ► | | | | | | | | |
| | Address► | | | | | | | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? | ☐ Yes | ☐ No | | | | | | |
| b | If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the | | | | | | | | |
| | amount of gaming revenue retained by the third party ► \$ | | | | | | | | |
| С | If "Yes," enter name and address of the third party: | | | | | | | | |
| | Name ► | | | | | | | | |
| | Address► | | | | | | | | |
| 16 | Gaming manager information: | | | | | | | | |
| | Name ► | | | | | | | | |
| | Gaming manager compensation ▶ \$ | | | | | | | | |
| | Description of services provided ▶ | | | | | | | | |
| | □ Director/officer □ Employee □ Independent contractor | | | | | | | | |
| 17 | Mandatory distributions: | | | | | | | | |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds to | | | | | | | | |
| | retain the state gaming license? | ☐ Yes | ☐ No | | | | | | |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations or | | | | | | | | |
| Dowt | spent in the organization's own exempt activities during the tax year \$ | ':::\I / | · | | | | | | |
| Part | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions. | | | | | | | | |
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SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information. Name of the organization **Employer identification number** Asheville Art Museum Association, Inc. 56-6060776 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and X Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part II Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of (g) Description of (h) Purpose of grant (book, FMV, appraisal, other) or government (if applicable) grant noncash assistance noncash assistance or assistance (10)(11)(12)

Schedule I (Form 990) 2021

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistar |
|---------------------------------|--------------------------|--------------------------|----------------------------------|---|-------------------------------------|
| tern Stipends | 18 | 29,533. | | | |
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| Supplemental Information. Pro | vide the information re | guired in Dort L lin | o 0: Dort III. oolumi | n (b): and any other additi | anal information |
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BAA

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection Employer identification number

Asheville Art Museum Association, Inc.

56-6060776

| Part | Questions Regarding Compensation | | | | |
|--------|---|----------|-----|-----|--|
| | | | Yes | No | |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | | |
| | ☐ First-class or charter travel ☐ Housing allowance or residence for personal use | | | | |
| | ☐ Travel for companions ☐ Payments for business use of personal residence | | | | |
| | ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees | | | | |
| | ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef) | | | | |
| | | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment | | | | |
| | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | | | |
| | explain | 1b | | | |
| | | | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all | | | | |
| | directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line | | | | |
| | 1a? | 2 | | | |
| | | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the | | | | |
| | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a | | | | |
| | related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | | |
| | ☐ Compensation committee ☐ Written employment contract | | | | |
| | ☐ Independent compensation consultant ☐ Compensation survey or study ☐ Form 990 of other organizations ☐ Approval by the board or compensation committee | | | | |
| | Form 990 of other organizations Approval by the board or compensation committee | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | | |
| _ | Receive a severance payment or change-of-control payment? | 40 | | × | |
| a b | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4a 4b | | × | |
| C | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | × | |
| · | If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III. | 70 | | , , | |
| | | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | | |
| | compensation contingent on the revenues of: | | | | |
| а | The organization? | 5a | | × | |
| b | Any related organization? | 5b | | × | |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | | |
| | | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | | |
| | compensation contingent on the net earnings of: | | | | |
| a | The organization? | 6a | | × | |
| b | Any related organization? | 6b | | × | |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed | | | | |
| ′ | payments not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | × | |
| 8 | | - | | | |
| J | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | | |
| | in Part III | 8 | | × | |
| | | 3 | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | |
| | Regulations section 53.4958-6(c)? | 9 | | | |

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | | | 1099-NEC compensation | | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|----------------------|------|--------------------------|-------------------------------------|---|-----------------------------|----------------|----------------------|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)–(D) | in column (B) reported as deferred on prior Form 990 |
| Pamela Myers | (i) | 161,266. | 0. | 0. | 6,400. | 6,647. | 174,313. | 0. |
| 1 Executive Director | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| 2 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 3 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 4 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 5 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 6 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 8 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 11 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 12 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 14 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 15 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| _16 | (ii) | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part |
| or any additional information. |
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Schedule J (Form 990) 2021

Page 3

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Asheville Art Museum Association. Inc

56-6060776

Employer identification number

| Part | Types of Property | ac1011, 1 | IIC. | 30-000 | 0110 | | | |
|-----------------------|--|-------------------------------|--|--|--------------|-------------|------|------------|
| rait | Types of Floperty | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | Method o | | | |
| 1 2 3 4 5 | Art—Works of art Art—Historical treasures Art—Fractional interests Books and publications Clothing and household | | | | | | | |
| 6 7 8 | goods | | | | | | | |
| 9 10 11 | Securities—Publicly traded Securities—Closely held stock . Securities—Partnership, LLC, or trust interests | × | 6 | 39,868. | Stock Ma | <u>rket</u> | Val | <u>.ue</u> |
| 12 13 | Securities – Miscellaneous Qualified conservation contribution – Historic structures | | | | | | | |
| 14 | Qualified conservation contribution—Other | | | | | | | |
| 15 16 17 18 | Real estate — Residential Real estate — Commercial Real estate — Other | | | | | | | |
| 19 20 21 22 | Food inventory | | | | | | | |
| 23 24 25 | Scientific specimens Archeological artifacts Other ▶ (Goods and Auction Items) | × | 59 | 108,470. | Fair Mar | ket ' | Valu | ie |
| 26 27 28 29 | Other ► () Other ► () Other ► () Number of Forms 8283 received | by the ore | vanization during the tax v | year for contributions for | | | | |
| 29 | which the organization completed | | | | 29 | | Yes | No |
| 30a | During the year, did the organizat 28, that it must hold for at least the be used for exempt purposes to | nree years t | from the date of the initial | contribution, and which isr | n't required | 30a | 103 | × |
| b 31 | If "Yes," describe the arrangemen Does the organization have a contributions? | gift accep | | | | 31 | × | |
| 32a | Does the organization hire or use contributions? | | | | | 32a | | × |
| ь 33 | If "Yes," describe in Part II. If the organization didn't report an describe in Part II. | amount in | column (c) for a type of pro | perty for which column (a) | s checked, | | | |

Schedule M (Form 990) 2021 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether Part II the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Pt I Line 33: A zero amount was reported on Schedule M, Part I, Line 1 column C because the Museum does not capitalize its collections, as allowed under FASB ASC 958-360-25-3 (formerly SFAS 116).

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2021

Employer identification number

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

56-6060776 Asheville Art Museum Association, Inc. Pt VI, Line 6: The Organization has non-voting members. Pt VI, Line 11b: The 990 is prepared by independent accountants, reviewed by management, and presented to the Board for review. Pt VI, Line 12c: Conflict of interest statements are required to be signed by each Trustee annually. The statements affirm that the policy has been read & either that no conflict of interest exists or discloses any such conflict. Pt VI, Line 15a: In the annual budgeting process, individual salaries and salary increases for employees are proposed by the Executive Director after performance reviews and a check of comparable salary information for equivalent positions at museums with similar budgets. Any proposed salary increases are then approved by the Executive Committee. The Executive Director's salary is determined by the Executive Committee after a performance review and a check of comparable salary information at museums with similar budgets. The Board of Trustees then approves a budget including aggregate salary expenses. Pt VI, Line 18: Forms 1023 and the public inspection copy of the Form 990 are available upon request and online. Pt VI, Line 19: All requests for Governing documents, conflict of interest policy and audited financial statements will be considered. Other: Schedule D, Part V, Endowment Funds has been revised to correspond more directly to the organization's audit.

Form **8879-TE**

IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning $\, \mathtt{Jul} \, 1 \,$, 2021, and ending $\, \mathtt{Jun} \, 30 \,$, 2022

OMB No. 1545-0047

Department of the Treasury

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information. Internal Revenue Service EIN or SSN Name of filer 56-6060776 <u>Asheville Art Museum Association, Inc.</u> Name and title of officer or person subject to tax Karen Praytor, Treasurer Type of Return and Return Information Part I Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I. Form 990 check here . . ▶ 🔀 **b Total revenue.** if any (Form 990, Part VIII, column (A), line 12) . . . 3,167,007. Form 990-EZ check here . ▶ □ **b Total revenue,** if any (Form 990-EZ, line 9) 3a Form 1120-POL check here ► **b Total tax** (Form 1120-POL, line 22) Form 990-PF check here . ▶ □ **b** Tax based on investment income (Form 990-PF, Part V, line 5) . 4a 4b **b Balance due** (Form 8868, line 3c) Form 8868 check here . . ▶ □ 5b Form 990-T check here . ▶ □ **b Total tax** (Form 990-T, Part III, line 4) Form 4720 check here . . ▶ **b Total tax** (Form 4720, Part III, line 1) 7a 7b Form 5227 check here . . ▶ □ **b FMV** of assets at end of tax year (Form 5227, Item D) . . . Form 5330 check here . . ▶ □ **b Tax due** (Form 5330, Part II, line 19) 9b 92 Form 8038-CP check here ▶ **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10a **Declaration and Signature Authorization of Officer or Person Subject to Tax** Part II Under penalties of perjury, I declare that 🗵 I am an officer of the above entity or 🗌 I am a person subject to tax with respect to (name of entity) , (EIN) and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only ▼ I authorize CORLISS & SOLOMON, PLLC to enter my PIN as my signature **ERO firm name** Enter five numbers, but on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Signature of officer or person subject to tax > tarm Prantor Date > 0 5/12/20233 Part III **Certification and Authentication** ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. 9 3 8 Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature ▶ Date ▶ **ERO Must Retain This Form — See Instructions**

Form **8879-TE** (2021)

Do Not Submit This Form to the IRS Unless Requested To Do So